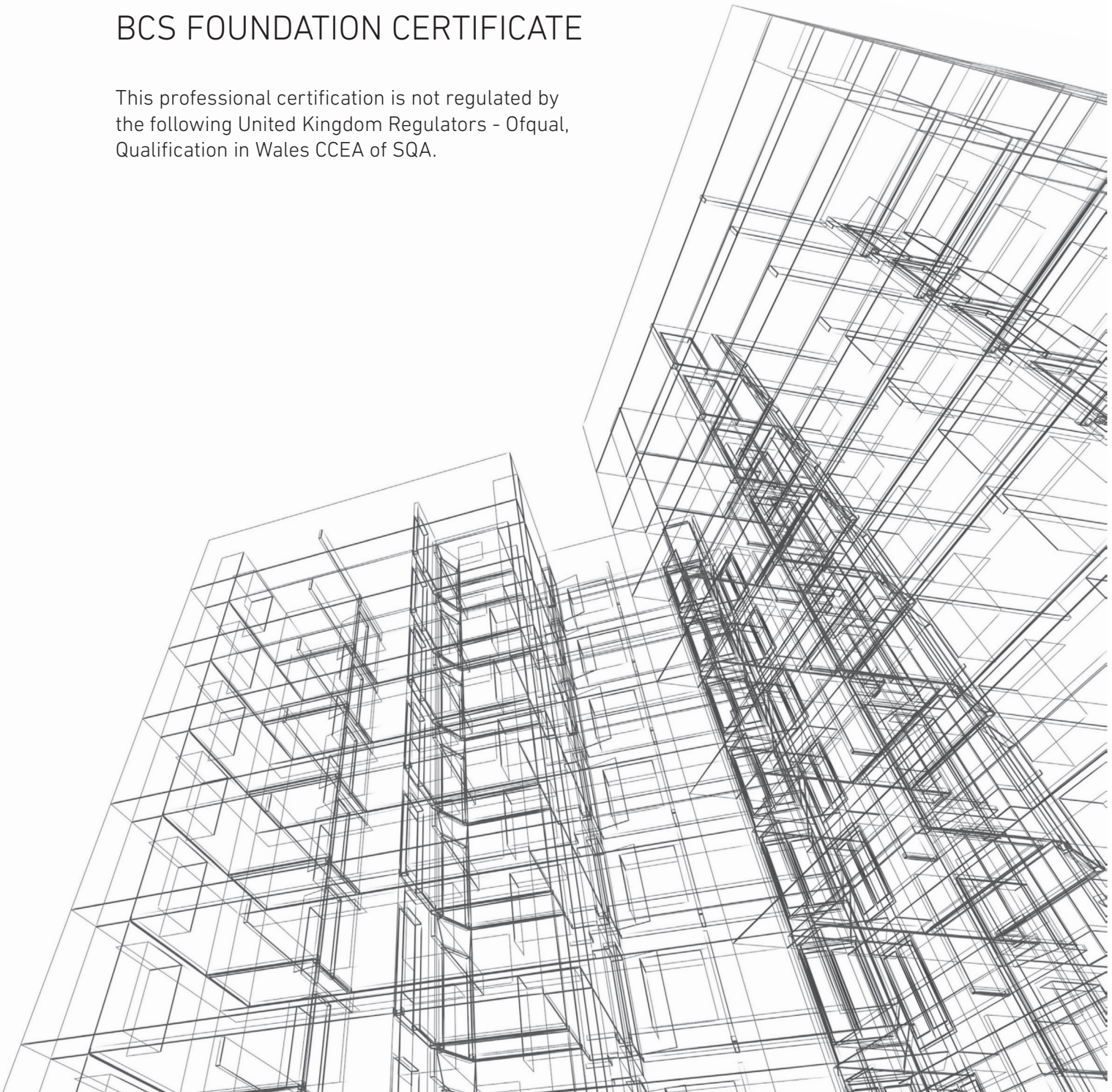


# ARCHITECTURE CONCEPTS AND DOMAINS

## BCS FOUNDATION CERTIFICATE

This professional certification is not regulated by the following United Kingdom Regulators - Ofqual, Qualification in Wales CCEA of SQA.



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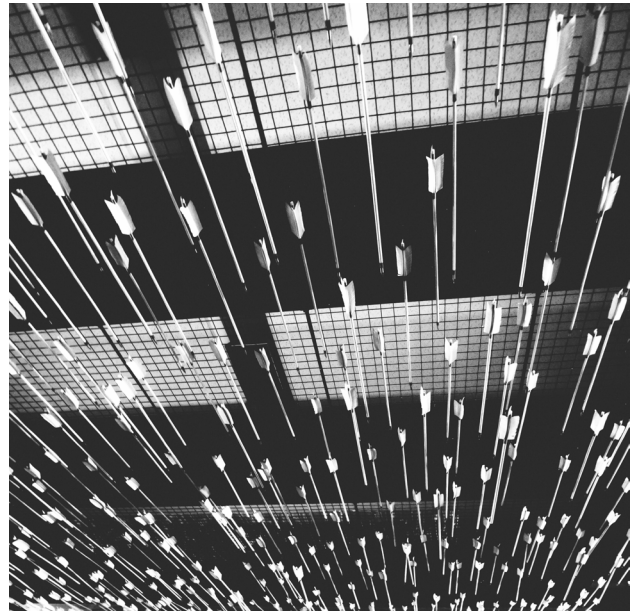
# **INTRODUCTION AND OVERVIEW**

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# INTRODUCTION

Architecture is often thought of as the building blocks of an enterprise. It is the tools, solutions and processes required to achieve an organisation's vision in an efficient, compliant and cost-effective manner. This certificate will allow candidates the opportunity to learn about the basic concepts of architecture and the various domains in which an architect can operate.

This foundation certificate provides an introduction to the main aims and concepts of architecture and explores the different subdomains of enterprise architecture.



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## LEARNING OUTCOMES

- An understanding of the meaning of architecture and the different levels within it.
- An understanding of the various subdomains of enterprise architecture and their purpose.
- An understanding of the key activities undertaken in each subdomain and the related artefacts.



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# QUALIFICATION SUITABILITY AND OVERVIEW

There are no mandatory requirements for candidates to be able to undertake this certificate qualification, although candidates will need a good standard of written English and Maths. Centres must ensure that learners have the potential and opportunity to gain the qualification successfully.

This qualification is suitable for candidates who are looking to begin their career in architecture or for those looking to broaden their understanding of other architecture domains. It can be taken as a standalone qualification, or in combination with other units and modules as part of a wider programme, such as an Apprenticeship.

This is an occupationally focused qualification which will:

- Test a learner's ability to identify and explain various elements of architecture and related activities.
- Demonstrate a practical understanding of key concepts across the topic areas.
- Enable a learner to progress in their career.

Candidates can study for this certificate by attending a training course provided by a BCS accredited Training Provider or through self-study.

TOTAL QUALIFICATION TIME 30 HOURS COMPRISED OF		
GUIDED LEARNING HOURS	INDEPENDENT STUDY	ASSESSMENT TIME
18 Hours	11 Hours	1 Hour



## TRAINER CRITERIA



It is recommended that to deliver this award effectively, trainers should possess:

- Ten days of training experience or have a Train the Trainer qualification.
- A minimum of 3 years of practical experience in the subject area.

---

# SFIA LEVELS

This award provides candidates with the level of knowledge highlighted within the table, enabling them to develop the skills to operate successfully at the levels of responsibility indicated.

LEVEL	LEVELS OF KNOWLEDGE	LEVELS OF SKILLS AND RESPONSIBILITY (SFIA)
<b>K7</b>		Set strategy, inspire and mobilise
<b>K6</b>	Evaluate	Initiate and influence
<b>K5</b>	Synthesise	Ensure and advise
<b>K4</b>	Analyse	Enable
<b>K3</b>	Apply	<b>Apply</b>
<b>K2</b>	<b>Understand</b>	<b>Assist</b>
<b>K1</b>	<b>Remember</b>	<b>Follow</b>

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Further detail around the SFIA Levels can be found at [www.bcs.org/levels](http://www.bcs.org/levels)

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**SFIAPLUS**

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This syllabus has been linked to the SFIA knowledge, skills and behaviours required at level 3 in change analysis, security and privacy, and systems development.

**KSB13**

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Understanding the needs of the internal or external customer and keeping these in mind when taking actions or making decisions.

**KSD01**

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Methods, tools and techniques to analyse and optimise processes in order to improve the quality of a product or service.

**KSB05**

---

Keeping organisational objectives and strategies in mind, and ensuring courses of action are aligned with the strategic context.

**KSD06**

---

The activities, structure, and position in the organisation of the functions or departments for which services are provided.

**KSC19**

---

Applying standards, practices, codes, and assessment and certification programmes relevant to the IT industry, and the specific organisation or business domain.

**KSC13**

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Current and emerging standards associated with IT practice nationally and internationally, published by authorities such as IEEE, IEC, BSI, ISO.

**KSC14**

---

The planning and management of the interaction between two or more networking systems, computers or other intelligent devices.



SYLLABUS



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# SYLLABUS

## 1. FUNDAMENTALS OF ARCHITECTURE (25%) K2

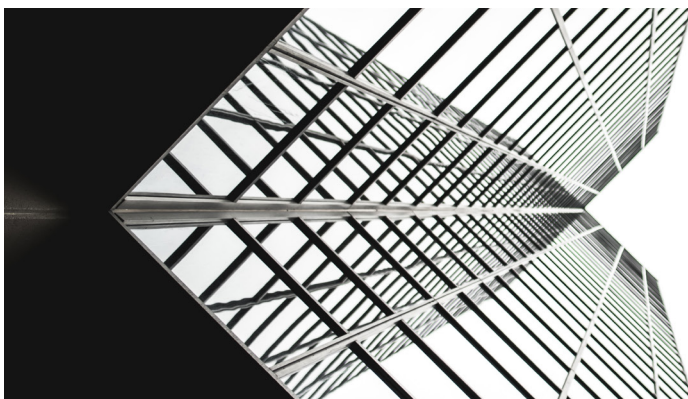
### 1.1 Identify the meaning and levels of architecture.

#### Indicative content

- a. "Fundamental concepts or properties of a system in its environment embodied in its elements, relationships, and in the principles of its design and evolution." (*ISO 42010*)
- b. Enterprise.
- c. Domain.
- d. Solution.

#### Guidance

Enterprise architecture encompasses the highest level of strategic change and considers all of the activity, knowledge and decision making required to support and implement this. Domain architectures are focused on more specific aspects of the enterprise, which are required to work together to achieve the aims of the enterprise. Solution architecture focuses on a specific business problem or opportunity within a specific system, which may include elements from multiple domains. It should be recognised that architecture may include elements other than IT, such as people or manual processes.



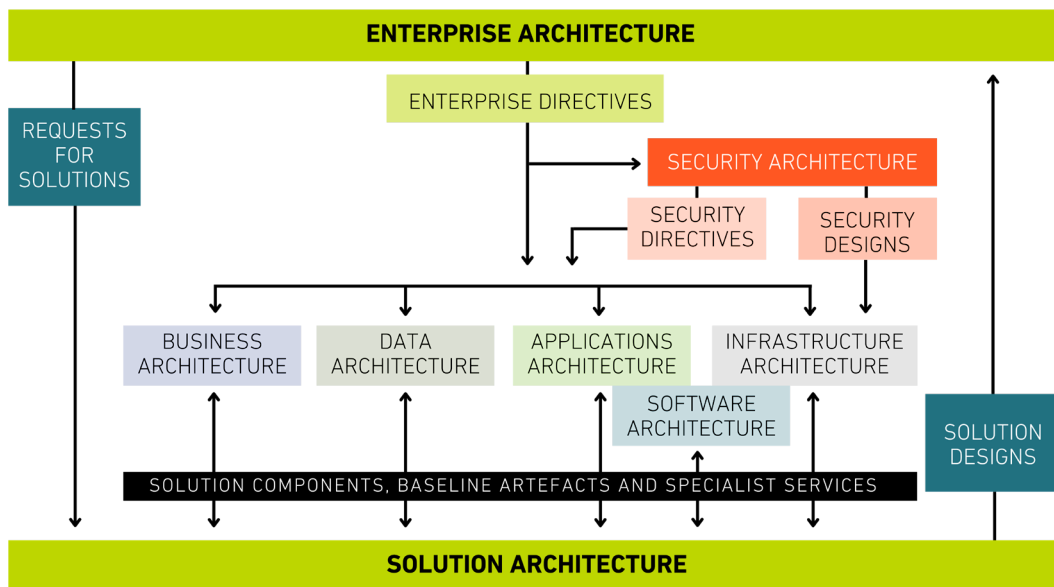
**1.2 Identify the various subdomains of enterprise architecture and the interactions between them.**

**Indicative content**

- a. Enterprise.
  - Business.
  - Data.
  - Applications.
  - Infrastructure.
  - Software.
  - Security.
  - Solution.
- b.

**Guidance**

Candidates shall be aware of each of the subdomains of enterprise architecture listed and their purposes, as well as their interactions with each other as shown in the diagram.



**1.3 Explain the purpose and role of standards and frameworks in architecture.**

**Indicative content**

- a. Architecture frameworks.
- b. Technical standards.
- c. Professional standards.

**Guidance**

Various tools exist to help organisations and the architects within them to ensure their working practises are in line with industry quality standards and practises. Architecture frameworks encourage the reuse of industry and institutional knowledge and help to promote consistency across the enterprise. Technical standards help to ensure legal and industry compliance whereas professional standards promote organisational principles and drive competency and ethical practices.

---

## 1.4 Identify relevant frameworks and professional standards which apply to architecture.

### Indicative content

- a. Architecture frameworks.
  - DoDAF (Department of Defence Architecture Framework).
  - Zachman (The Zachman Framework).
  - TOGAF (The Open Group Architecture Framework).
- b. Technical standards.
  - ISO 42010 (Systems and software engineering – Architecture description).
  - ISO 9241-11 (Ergonomics of human-system interaction).
  - ISO 27000 series (information security management systems).
  - ISO 15704 (Enterprise modelling and architecture).
  - ISO 14000 series (Environmental management).

- c. Professional standards.
  - BCS Code of Conduct.
  - DDaT (Digital, Data and Technology Professional Capability Framework).
  - SFIA+ (Skills Framework for the Information Age Plus).

### Guidance

Candidates can expect to be examined on their ability to identify the frameworks and standards by their name and purpose. Further information around other relevant standards and frameworks can be found in the recommended reading list.

---

## 1.5 Explain the meaning and objectives of governance, risk management and compliance.

### Indicative content

- a. "Governance means controlling activity and decision making to ensure that the change delivered matches the specification agreed with the business.... through the use of processes and organisational structures". (*Solution Architecture Foundations, Mark Lovatt. BCS. 2021*)
- b. Risk management is "Coordinated activities to direct and control an organisation with regard to risk." (*ISO 31000*)
- c. "Compliance is the state of being in accordance with established guidelines or specifications". (*Alexander S Gillis, techtarget*)
- d. Objectives
  - Minimise risk and non-compliance.
  - Ensure a safe and legal approach.
  - Managing stakeholder interests.

### Guidance

All aspects of architecture are subject to governance to ensure that all activity and decision making reflects the enterprise needs and ways of working. Risks associated with architecture should be assessed and documented. Some level of risk may be acceptable, depending on the risk appetite of the enterprise and the cost of mitigating actions. Compliance with relevant internal and external policies and procedures including industry regulations and legislation should be monitored and standards upheld, and the impact of non-compliance should be considered during risk assessment. Each of these factors can impact stakeholder satisfaction and therefore must be appropriately documented.

---

**1.6 Describe an architect's contribution to a business case.**

**Indicative content**

- a. Cost-benefit analysis.
- b. ROI forecast.
- c. Risk assessment.
- d. Gap analysis.

**Guidance**

Architects of any specialism may at times contribute to the development of a business case, for the purposes of securing investment and agreeing a solution. Candidates shall be able to describe the contents of a business case as listed.

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**1.7 Explain the purpose and methods of performing gap analysis.**

**Indicative content**

- a. "As is" or "baseline" state.
- b. "To be" or "target" state.
- c. Transitional stages.

**Guidance**

Gap analysis is a tool used to identify the differences between two states or solutions, represented by two architecture descriptions. By comparing the existing state and the desired state, often known as the "as is" and "to be" states, the architect is able to identify areas for development and the scale and scope of required change. The process of transitioning to this target state may be undertaken in multiple stages, rather than all at once.

---

**1.8 Describe a range of drivers for architecture.**

**Indicative content**

- a. Internal and external factors.
- b. Problem solving.
- c. Strategic change.
- d. Legal requirements.

**Guidance**

The need for architecture may be driven by a range of both internal and external factors such as changes to legislation, the offer of a new product or service or in response to competitor action. Candidates shall be able to describe these factors and recognise them as internal or external.

---

## **1.9 Describe the purpose and use of an architecture description.**

### **Indicative content**

- a. "Work product used to express an architecture" (*ISO 42010*)
- b. Used to represent a state of architecture.
- c. Use with views and viewpoints.

### **Guidance**

Architecture descriptions are created to represent the architecture in a particular state and are often used in gap analysis. Two or more architecture descriptions may be used to compare an "as is" state with a possible target or transition state.

A viewpoint may be applied to an architecture description, to see the architecture from a particular stakeholder view.



# **ARCHITECTURE DESCRIPTION**

"WORK PRODUCT USED TO EXPRESS AN ARCHITECTURE."

**ISO 42010**

---

# SYLLABUS

## 2. BUSINESS ARCHITECTURE (10%) K2

### 2.1 Identify the meaning and objectives of Business Architecture.

#### Indicative content

- a. 'A blueprint of the enterprise that provides a common understanding of the organisation and is used to align strategic objectives and tactical demands'. (*Business Architecture Guild, 2021*)
- b. Objectives
  - Making changes to bring improvement.
  - To enhance the enterprise's capacity to enact transformational change.

#### Guidance

Candidates shall recognise the definition of business architecture and its objectives as listed.

---

### 2.2 Describe the key artefacts commonly used in business architecture.

#### Indicative content

- a. Business model.
- b. Business motivation model.
- c. Capability map.
- d. Value stream map.
- e. Functional decomposition.
- f. Business process models.

#### Guidance

Various artefacts are associated with the business architecture domain. These are the tools, outputs and documentation related to business architecture to help model the structure of an organisation, to model processes and to plan an approach to change.

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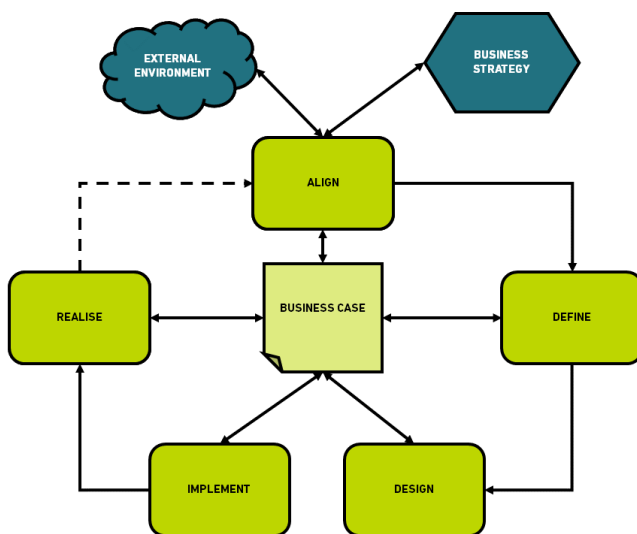
### 2.3 Describe the key activities undertaken by a business architect.

#### Indicative content

- a. Business change lifecycle.
- b. Analysing a business.
- c. Identifying the need for other architects and specialists.

#### Guidance

Business architects undertake a series of activities often by working through the Business Change Lifecycle stages listed above. A business architect is responsible for mapping the business architecture through capability-based planning and value stream mapping, as well as other tools.



---

### 2.4 Describe the structure and behaviour of a business system.

#### Indicative content

- a. Actors.
- b. Roles.
- c. Functions.
- d. Processes.
- e. Capabilities.
- f. Services.
- g. Information concepts.

#### Guidance

To understand a business system, architects must be able to identify and model the different processes and functions within in, as well as the input/impact on people at each stage. Candidates shall be able to describe basic components of a business system.

---

# SYLLABUS

## 3. APPLICATIONS ARCHITECTURE (10%) K2

### 3.1 Identify the meaning and objectives of applications architecture.

#### Indicative content

- a. "Applications architecture provides a portfolio view of the enterprise's IT applications and the application services provided by them."  
*(Solution Architecture Foundations, Mark Lovatt. BCS. 2021)*
- b. Objectives:
  - Ensure the organisation has all of the applications it requires.
  - Support strategic change.
  - Eliminate duplication.
  - Ensure consistency.
  - Maximise use of resources.

#### Guidance

Candidates shall recognise the definition of applications architecture and its objectives as listed.

---

### 3.2 Describe the key artefacts commonly used in applications architecture.

#### Indicative content

- a. Applications portfolio catalogue.
- b. Applications interface catalogue.
- c. Applications communication diagram.
- d. Use cases.
- e. Functionality models.
- f. Realisation diagrams.

#### Guidance

Various artefacts are associated with the applications architecture domain. These are the tools, outputs and documentation related to applications architecture to help understand the use, purpose and dependencies of various applications.



---

### 3.3 Describe the key activities undertaken by an applications architect.

#### Indicative content

- a. Ongoing reorganisation of applications.
- b. Application categorisation and maintenance.
- c. Monitoring and recording dependencies between applications.

#### Guidance

Applications architects undertake range of activities to optimise the performance of applications, such as monitoring the use of data by applications against business processes and assessing the efficiency of the interactions between applications and the user.

---

### 3.4 Describe the use and behaviour of applications in a business.

#### Indicative content

- a. Interactions with other applications.
- b. Business users and functions.
- c. Actors.

#### Guidance

Each application may be described by its purpose and functionality, business users, and interfaces including APIs. Dependencies between applications such as shared data and automated interfaces are also in scope for applications architecture.

## ACTIVITIES

APPLICATIONS ARCHITECTS MUST UNDERTAKE THE ONGOING RATIONALISATION AND ORGANISATION OF THE ENTIRE PORTFOLIO OF APPLICATIONS IN AN ENTERPRISE OR SOLUTION.

BCS COURSEWARE

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### 3.5 Explain the purpose and use of cross-reference grids.

#### Indicative content

- a. Visualise relationships and dependencies with other applications.
- b. Data.
- c. Business function.
- d. Business process.
- e. Identify duplication.
- f. Opportunities for reuse.

#### Guidance

Cross-reference grids are a tool used to visualise the dependencies and relationships of applications with other areas of architecture and how this relates to a particular function or process within the organisation.

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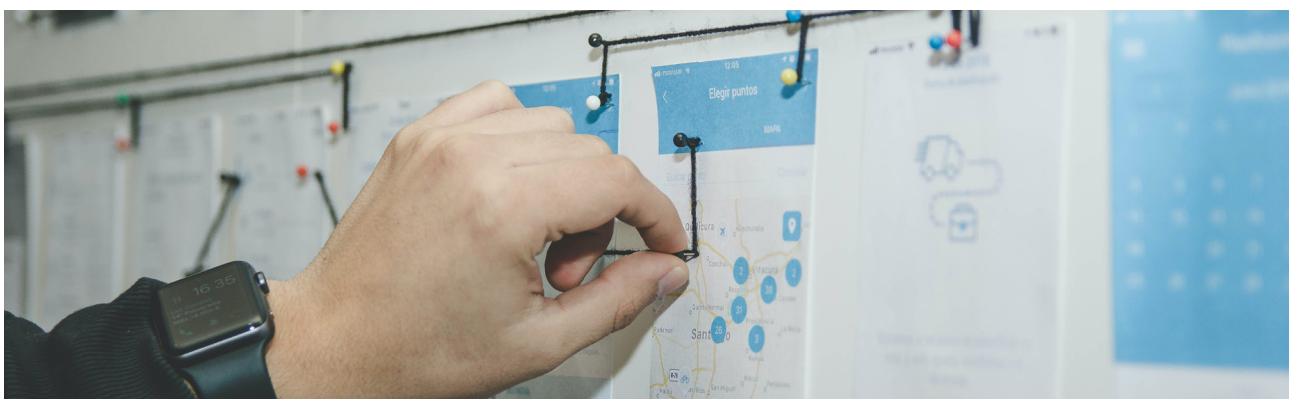
### 3.6 Identify different kinds of application.

#### Indicative content

- a. User application.
- b. Infrastructure application.
- c. Platform application.
- d. Business application.
- e. Generic application.

#### Guidance

The candidate shall be able to recognise different types of application and their uses.



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# SYLLABUS

## 4. DATA ARCHITECTURE (10%) K2

### 4.1 Define the meaning and objectives of data architecture.

#### Indicative content

- a. "Data architecture is a subdomain of enterprise architecture and is concerned with the data, metadata and information used within the enterprise." (*Solution Architecture Foundations, Mark Lovatt. BCS. 2021*)
- b. Objectives:
  - Meeting the data and information requirements of the business, both strategic and operational.
  - Promoting understanding of data throughout the enterprise.

- Maximising the effectiveness and efficiency of data use.
- Ensuring consistency of data use and eliminating duplication.
- Complying with data legislation and regulations.
- Governing the development of new solutions.

#### Guidance

Candidates shall recognise the definition of data architecture and its objectives as listed.

---

### 4.2 Describe key artefacts commonly used in data architecture.

#### Indicative content

- a. Models and schemas of data.
- b. Data definitions.
- c. Data dictionaries and catalogues.
- d. Data store designs for databases and data analytics.

#### Guidance

Various artefacts are associated with the data architecture domain. These are the tools, outputs and documentation related to the movement, storage, security and use of data within an organisation.

---

### 4.3 Describe key activities undertaken by a data architect.

#### Indicative content

- a. Recording and integrating data definitions and models.
- b. Supporting the design of new or revised data definitions and models.
- c. Auditing data designs and architecture against standards, including legislation and regulations.
- d. Providing views of the data architecture to assist in solution design, data analysis and other data-related tasks.

#### Guidance

The scope of activities undertaken by a data architect is broad and impacts many other areas of architecture. Such activities can include providing actor or department specific views of data, auditing the use of data against relevant legislation and internal guidelines and designing data models.

---

### 4.4 Explain the differences between data and information and how they are used.

#### Indicative content

- a. 'Data: reinterpretable representation of information in a formalised manner suitable for communication, interpretation, or processing.' (*ISO/IEC 2382:2015, 2015*)
- b. 'Information: knowledge concerning objects, such as facts, events, things, processes, or ideas, including concepts, that within a certain context has a particular meaning.' (*ISO/IEC 2382:2015, 2015*)

#### Guidance

Candidates shall be able to use the definitions provided to recognise and explain the difference between data and information.

---

### 4.5 Describe the data structures used by a business and/or its applications.

#### Indicative content

- a. Data in storage.
- b. Data in motion.
- c. Data structures.
- d. Data items.
- e. Data lifecycle. Create, store, use, archive, delete.

#### Guidance

As data is used throughout an organisation and throughout various applications, its state, structure and use changes. Candidates shall recognise the key terms listed and be able to describe how data moves through the data lifecycle, from creation to eventual deletion.

---

# SYLLABUS

## 5. INFRASTRUCTURE ARCHITECTURE (10%) K2

### 5.1 Define the meaning and objectives of infrastructure architecture.

#### Indicative content

- a. "The architecture of the technology infrastructure of an organisation or enterprise that supports the delivery of business activities." (*Solution Architecture Foundations, Mark Lovatt. BCS. 2021*)
- b. Objectives:
  - To maximise the effectiveness and efficiency of the provision and use of infrastructure including hardware, software and cloud services.
  - To align infrastructure with the operational needs of the business.

- To ensure compliance with enterprise architecture principles and policy directives.

#### Guidance

Candidates shall recognise the definition of infrastructure architecture and its objectives as listed.

---

### 5.2 Describe key artefacts commonly used in infrastructure architecture.

#### Indicative content

- a. Infrastructure technology catalogue.
- b. Technical reference model (TRM).
- c. Standards reference catalogue.
- d. Hardware configuration view.
- e. Application technology matrix.
- f. Platform model.

#### Guidance

Various artefacts are associated with the infrastructure architecture domain. These are the tools, outputs and documentation related to the organisation's infrastructure to allow architects to design, model and maintain suitable hardware and software solutions.

---

**5.3 Describe key activities undertaken by an infrastructure architect.**

**Indicative content**

- a. Rationalisation of components.
- b. Solution technology definition.

**Guidance**

An infrastructure architect designs and creates a structure of hardware and software components, that will work together to address a specific business need. This solution could be on or off premises and may involve the use of cloud storage or applications, depending on the business and technical requirements identified.



# INFRASTRUCTURE ARCHITECTURE

“THE ARCHITECTURE OF THE TECHNOLOGY  
INFRASTRUCTURE OF AN ORGANISATION OR  
ENTERPRISE THAT SUPPORTS THE DELIVERY OF  
BUSINESS ACTIVITIES.”

**SOLUTION ARCHITECTURE FOUNDATIONS, MARK  
LOVATT. BCS. 2021**

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# SYLLABUS

## 6. SOFTWARE ARCHITECTURE (10%) K2

### 6.1 Define the meaning and objectives of software architecture.

#### Indicative content

- a. Meaning “the development and documentation of the structure and behaviour of a software system or component including its internal and external interfaces” (*Solution Architecture Foundations, Mark Lovatt. BCS. 2021*)
- b. Objectives:
  - Produce effective and efficient designs that satisfy organisational requirements.
  - Ensure modularity of software that promotes interoperability and reuse.

- Ensure software service complies with service level agreements.
- Ensure software is maintainable and can be modified when business needs change.

#### Guidance

Candidates shall recognise the definition of software architecture and its objectives as listed.



### 6.2 Describe key artefacts commonly used in software architecture.

#### Indicative content

- a. Use case models.
- b. Component models.
- c. Data models.
- d. Requirements documentation.

#### Guidance

Various artefacts are associated with the software architecture domain. These are the tools, outputs and documentation related to software architecture which help to model the intended software solution to meet the business requirements.

---

### 6.3 Describe key activities undertaken by a software architect.

#### Indicative content

- a. Design software structures and interfaces.
- b. Problem solving and analysis.
- c. Change impact analysis.

#### Guidance

A software architect will complete various modelling tasks and explore the needs of the end user to design a software solution to a business problem. Where a solution is in place, a software architect can assess the impact and effectiveness of that solution and recommend change or improvement as required.

---

### 6.4 Describe system modelling techniques.

#### Indicative content

- a. Data flow diagrams.
- b. Use case diagrams.
- c. Process flow charts (activity diagrams).
- d. Interaction diagrams (sequence diagrams).
- e. State charts.

#### Guidance

Various modelling techniques may be applied in software architecture, these can be used to visualise the movement of data throughout a process or application(s), to test the response of the software under specific circumstances or to categorise the state of an object throughout a process. Candidates shall recognise these models and their uses.

---

### 6.5 Describe the role of APIs in software architecture.

#### Indicative content

- a. Enable data exchange and other communications between applications.
- b. Enable modularisation and reuse of software components.
- c. Applications communication diagram.

#### Guidance

An application programming interface (API) serves as means to allow the movement and exchange of data and communications between two or more applications in an organisation, or between organisations. These connections can be visualised using an applications communication diagram.



---

# SYLLABUS

## 7. SECURITY ARCHITECTURE (10%) K2

### 7.1 Identify the meaning and objectives of security architecture.

#### Indicative content

- a. Security architecture is the embedding of security into the design and development of the enterprise.
- b. Objectives:
  - Minimise security vulnerabilities.
  - Enforce security standards throughout the enterprise.
  - Ensure all designs are robust against attack.
  - Minimise the impact of security incidents.

#### Guidance

Candidates shall recognise the definition of security architecture and its objectives as listed.

---

### 7.2 Describe the key artefacts commonly used in security architecture.

#### Indicative content

- a. Security policies.
- b. Threat catalogue.
- c. Control catalogue.
- d. Asset catalogue.
- e. Risk analysis documents.
- f. Data classification records.

#### Guidance

Various artefacts are associated with the applications architecture domain. These are the tools, outputs and documentation related to applications architecture to help understand the use, purpose and dependencies of various applications.

---

**7.3 Describe the key activities undertaken by a security architect.**

**Indicative content**

- a. Ongoing risk assessment.
- b. Change analysis.
- c. Compliance checks.
- d. Testing.

**Guidance**

A security architect owns and undertakes a range of activities across all architecture domains. The assessment and mitigation of risk is always ongoing, and regular testing helps to ensure these measures are effective.

---

**7.4 Identify legislation and professional standards relevant to security architecture.**

**Indicative content**

- a. UK Data Protection Act 2018.
- b. NIST (National Institute of Standards and Technology Cyber Security Framework).
- c. CyBOK (Cyber Security Body of Knowledge).
- d. ISO27001 (Information Security Management).
- e. ISO27002 (Information Security, cyber security and privacy protection).

**Guidance**

Candidates shall recognise the names and descriptions of the legislation and standards listed. Additional legislation in the countries in which business activities are undertaken may also apply to security architecture, however these will not be examinable.

# ACTIVITIES

A SECURITY ARCHITECT OWNS AND UNDERTAKES A RANGE OF ACTIVITIES ACROSS ALL ARCHITECTURE DOMAINS. THE ASSESSMENT AND MITIGATION OF RISK IS ALWAYS ONGOING, AND REGULAR TESTING HELPS TO ENSURE THESE MEASURES ARE EFFECTIVE.

---

**7.5 Identify the key concepts in *data* architecture security.**

**Indicative content**

- a. Security protection.
- b. Security feature.
- c. Security policy.
- d. Information domain.
- e. Identity.
- f. Encryption.
- g. Checksum.

**Guidance**

In data security, many checks and features are in place to ensure the safe and legal use of data. These may require user input, specific storage requirements and a need to prove identity.

.....

**7.6 Identify the key concepts in *applications* architecture security.**

**Indicative content**

- a. Identification.
- b. Authentication.
- c. Authorisation.
- d. Access.

**Guidance**

In applications security, a four step process can be applied to correctly identify the user and provide the appropriate level of access.

.....

**7.7 Identify the key concepts in *infrastructure* architecture security.**

**Indicative content**

- a. Regular auditing.
- b. Event monitoring.
- c. Penetration testing and ethical hacking.

**Guidance**

In infrastructure security, ongoing testing and monitoring is key to ensuring that all elements are sound and to minimise vulnerabilities. Penetration testing helps to expose these vulnerabilities internally to avoid them being exploited.

---

# SYLLABUS

## 8. SOLUTION ARCHITECTURE (15%) K2

### 8.1 Identify the meaning and objectives of solution architecture.

#### Indicative content

- a. "Solution architecture is a discipline concerned with the production and management of a blueprint for a comprehensive solution, that addresses a business need, problem or opportunity, and integrates with the business, in alignment with its strategy, while minimising negative impacts." (*Solution Architecture Foundations*, Mark Lovatt. BCS. 2021)
- b. Objectives:
  - To create a solution which addresses a specific business problem, need or opportunity.

#### Guidance

Candidates shall recognise the definition of solution architecture and its objectives as listed.

---

### 8.2 Describe the key artefacts commonly used in solution architecture.

#### Indicative content

- a. Problem statement.
- b. Blueprint.
- c. RACI matrix.
- d. Requirements catalogue.
- e. Architecture initiation document.
- f. Solution outline.
- g. Delivery roadmap.

#### Guidance

Various artefacts are associated with the solution architecture domain. These are the tools, outputs and documentation related to solution architecture which help to assess the problem and recommend a solution or range of possible solutions.

---

**8.3 Describe the key activities undertaken by a solution architect.**

**Indicative content**

- a. Organising the process.
- b. Interacting with stakeholders.
- c. Building models.
- d. Analysing the problem and recommending solution options.
- e. Advising the business about the solution.
- f. Governing the delivery.

**Guidance**

A solution architect completes a range of activities beginning with understanding a problem or need, and then working with the relevant stakeholders to model and explore solutions with an aim of making a recommendation for the most suitable solution.



**8.4 Describe different types of solution requirements.**

**Indicative content**

- a. Functional or non-functional.
- b. Business or technical.

**Guidance**

Candidates must understand that requirements are gathered to define what a solution must be able to do. These requirements are categorised as either functional or non-functional, and business or technical.

# ACTIVITIES

BEGINNING WITH UNDERSTANDING A PROBLEM OR NEED, AND THEN WORKING WITH THE RELEVANT STAKEHOLDERS TO MODEL AND EXPLORE SOLUTIONS WITH AN AIM OF MAKING A RECOMMENDATION FOR THE MOST SUITABLE SOLUTION.

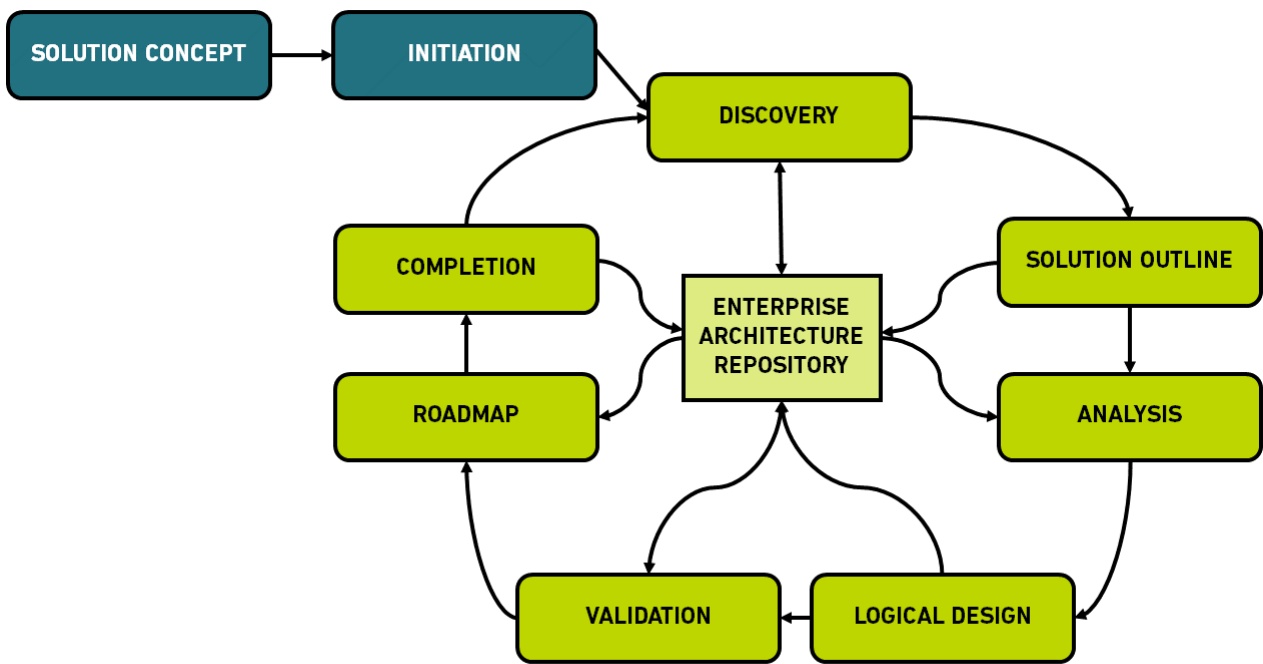
**8.5 Explain the purpose and stages of the solution architecture lifecycle.**

**Indicative content**

- a. Purpose is to provide a structured sequence for activities to be completed, to achieve a successful outcome.
- b. Solution architecture lifecycle.

**Guidance**

Candidates should be able to recall the stages and sequence of the solution architecture framework and describe the activities undertaken at each stage.



**8.6 Identify stakeholder categories in solution architecture.**

**Indicative content**

- a. Business owners and senior managers.
- b. Business sponsor or product owner.
- c. End users or business actors.
- d. Customers and business service users.
- e. Solution architect.

**Guidance**

Stakeholders must be considered throughout the solution architecture lifecycle, and their needs and interests may vary throughout. Candidates shall recognise and be able to categorise stakeholders based on descriptions of their roles and interest.

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# EXAMINATION FORMAT

This award is assessed by completing an invigilated online exam that candidates will only be able to access at the date and time they are registered to attend.

Adjustments and/or additional time can be requested in line with the [BCS reasonable adjustments policy](#) for candidates with a disability or other special considerations, including English as a second language.

## **TYPE**

40 MULTIPLE CHOICE  
QUESTIONS

## **DURATION**

60 MINUTES

## **SUPERVISED**

**YES**  
THIS EXAM WILL BE  
SUPERVISED

## **OPEN BOOK**

**NO**  
(NO MATERIALS CAN  
BE TAKEN INTO THE  
EXAMINATION ROOM)

## **PASSMARK**

(65%)  
26/40

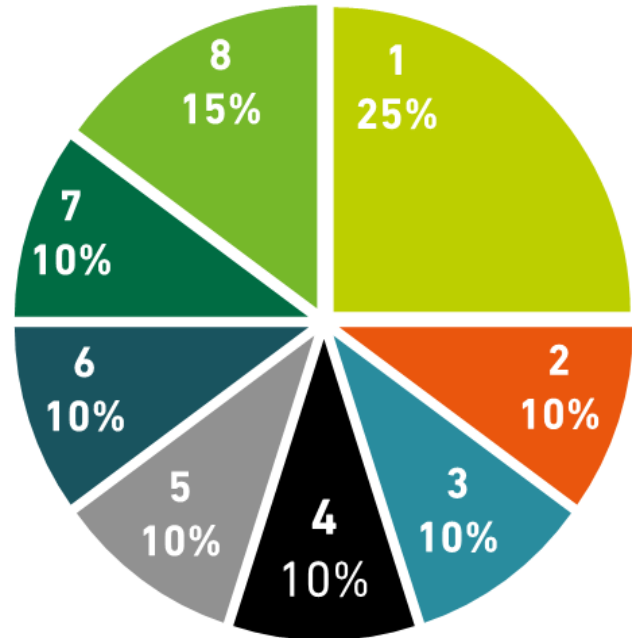
## **DELIVERY**

DIGITAL FORMAT ONLY

# QUESTION WEIGHTING

Each key topic heading in this syllabus is assigned a percentage weighting. The purpose of this is:

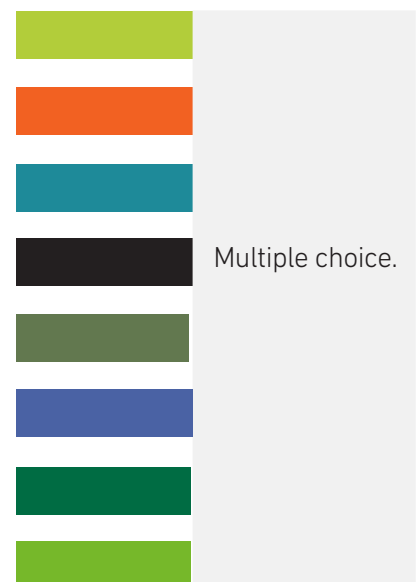
- Guidance on the proportion of content allocated to each topic area of an accredited course.
- Guidance on the proportion of questions in the exam.



## Syllabus Area

- 1** Fundamentals of Architecture.
- 2** Business Architecture.
- 3** Applications Architecture.
- 4** Data Architecture.
- 5** Infrastructure Architecture.
- 6** Software Architecture.
- 7** Security Architecture.
- 8** Solution Architecture.

## Question Type





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# REQUIRED READING

The following title is required reading for anyone undertaking this award.

**TITLE:** Solution Architecture Foundations  
**AUTHOR:** Mark Lovatt  
**PUBLISHER:** BCS  
**PUBLISHER DATE:** 2021  
**ISBN:** 978-1-78017-5652

# RECOMMENDED READING

The following titles are reading for anyone undertaking this award. Candidates should be encouraged to explore other available sources.

**TITLE:** Business Analysis 4th Edition  
**AUTHOR:** Debra Paul, James Cadel et al.  
**PUBLISHER:** BCS  
**PUBLISHER DATE:** 2020  
**ISBN:** 978-1-87017-5102

**TITLE:** Governance of IT  
**AUTHOR:** Alison Holt  
**PUBLISHER:** BCS  
**PUBLISHER DATE:** 2013  
**ISBN:** 978-1-78017-1555

**TITLE:** Security Architect  
**AUTHOR:** Jon Collins  
**PUBLISHER:** BCS  
**PUBLISHER DATE:** 2014  
**ISBN:** 978-1-78017-2200

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# FURTHER READING

**TITLE:** The BIZBOK Guide

**LINK:** <https://www.businessarchitectureguild.org>

**TITLE:** BCS Code of Conduct

**LINK:** <https://www.bcs.org/media/2211/bcs-code-of-conduct.pdf>

**TITLE:** ISO Standards

**LINK:** <https://www.iso.org/standards.html>

**TITLE:** DDaT Framework

**LINK:** <https://www.gov.uk/government/collections/digital-data-and-technology-profession-capability-framework>

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## USING BCS BOOKS

Accredited Training Organisations may include excerpts from BCS books in the course materials. If you wish to use quotes from the books, you will need a license from BCS. To request an appointment please contact the Head of Publishing at BCS, outlining the material you wish to copy and the use to which it will be put.

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## DOCUMENT CHANGE HISTORY

Any changes made to the syllabus shall be clearly documented with a change history log. This shall include the latest version number, date of the amendment and changes made. The purpose is to identify quickly what changes have been made.

VERSION NUMBER	CHANGES MADE
Version 1.0	

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